

Agenda item:

Cabinet

08 September 2009

Report Title. **The Council's Performance: June 2009 (Period 3) / Quarter 1 2009**

Report of **The Chief Executive and Chief Financial Officer**

Signed :

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Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose of the report

- 1.1. To report on an exception basis financial and performance information for the year to June 2009.
- 1.2. To agree the budget virements in accordance with financial regulations.
- 1.3. To provide an update on progress against current Council Plan actions for the year to the end of June 2009

2. Introduction by Cabinet Member for Performance Management (Cllr Claire Kober)

2.1. I am pleased to see improved performance across the Council's priority areas. The improvements noted by local monitoring of street and environmental cleanliness are promising.

2.2. Although below target I am encouraged by improved performance in processing new benefit claims which is a priority during the current economic climate. I am also very pleased by the significant improvements made in average re-let times to 31.6 days. I am concerned by performance recorded for initial assessments undertaken in 7 days and also core assessments. Not only does performance in this area have to improve but also the quality of practice.

Introduction by Cabinet Member for Resources (Cllr Bob Harris)

2.3. I draw attention to section 16 and to Appendix 2 of the report and note the net forecast overspend on the General Fund of £3m. I continue to urge the relevant Cabinet Members and Service Directors to exercise all appropriate measures to ensure a balanced budget by the year-end. In terms of the financial position, I commend the report to Cabinet.

3. State links with Council Plan Priorities and actions and /or other Strategies:

3.1. This report sets out performance against a number of indicators that measure progress against the Council priorities and the Local Area Agreement targets.

3.2. As this is a quarterly report it provides an update on progress against Council Plan actions and key projects under the five Council priorities.

4. Recommendations

4.1. To note the report and the progress being made against Council's priorities.

4.2. To agree the budget changes (virements) set out in Appendix 2.

5. Reason for recommendations

5.1. Proposed budget changes (virements) are set out in Appendix 2 for approval in accordance with financial regulations.

6. Summary (Performance)

6.1. Paragraph 15 of this report provides a summary of performance for the year to June 2009. Some highlights against targets set are:

- Local monitoring shows good performance on street and environmental cleanliness for litter, detritus, graffiti and fly posting.
- The percentage of young people not in education, training or employment in June is 7.5 against a stretch target of 10.4%.
- The number of carers receiving needs assessment and a specific carer's service or advice and information is better than the target.
- Sport and leisure and library usage continues to exceed target.
- Average relet times for local authority dwellings improved to 31.6 days in June against a target of 31 days.

6.2. Areas where targets are not currently being met are:

- Levels of recorded offences of serious violent crime and knife crime rates are higher than targets set.
- Performance on initial assessments in time for children's social care are below target.
- Household waste sent for recycling remains below the 32% target.
- Average time for processing new benefit claims and change events improved to 26.7 days in June but remains above the 17 day target for 2009/10.
- The number of working days lost to sickness improved slightly to 8.74 in the rolling year. This remains short of the 8.5 day target.

6.3. Council Plan update summary:

Good progress has been reported against activities in the current Council Plan. Of 149 actions detailed in the Council Plan, at the end of the first quarter (April-June 2009), 119 (79%) are reported as on target, 30 (20%) are reported to have some minor issues but the reported due date will still be met. Only one project reported major issues that are likely to affect completion by the original reported due date. This is completion of children centre phase 3 developments. A revision has been made to the location of the new main site which will require further consultation. Project plans are being amended to reflect this and bring delivery back on profile. This programme should be back at Amber status by next quarter.

7. Chief Financial Officer Comments

- 7.1. The overall revenue budget monitoring, based on the June position, shows that the general fund is forecast to spend £3m above budget, after taking into account the possible use of £1m of the general contingency, as shown at Appendix 2. Children and Young People Services (CYPS), Adults, Culture and Community Services (ACCS) and Corporate Resources are each projected to overspend. The reasons for the projected variations are detailed later in this report. The increase of £1m from last month is in Children's Services and is related to increased numbers of looked after children. The possible use of the contingency is being flagged up now and therefore the net overspend remains at £3m. There are also some budget pressures outlined in the report that services are seeking to contain within the budget. The position at period four at the end of July has been taken into account in the financial projections.
- 7.2. The dedicated schools budget (DSB) element of the overall Children & Young People's Service budget is projected to spend at budget.
- 7.3. The net revenue projection with respect to the Housing Revenue Account (HRA) is to achieve the budgeted surplus of £0.7m.
- 7.4. The aggregate capital projected position in 2009/10 is to underspend by £1.9m (1%). The reasons for this projected variation are detailed in the report the majority of which is in ACCS. This projection includes the recommended re-profiling of the capital programme in CYPS including Building Schools for the Future (BSF) as set out in the concurrent report on the agenda.

8. Head of Legal Services Comments

- 8.1. There are no specific legal implications in this report, but there is likely to be a need for legal advice in future on certain of the specific projects mentioned.

9. Equalities & Community Cohesion Comments

- 9.1. Equalities are a central thread throughout the Council's performance and many of the indicators have equalities implications
- 9.2. This report provides an update on progress with projects and activities in the Council Plan, many of which have an impact on different sections of our community. Successful delivery of these projects will improve the services we provide to all sections of our community.

10. Consultation

10.1. Throughout the year the report will show the results of consultation with residents, service users and staff.

11. Use of appendices /Tables and photographs

11.1. Appendix 1 June performance scorecard

11.2. Appendix 2 Financial tables

11.3. Appendix 3 Exception reporting indicators not meeting target

11.4. Appendix 4 Quarterly update on national indicator set

12. Local Government (Access to Information) Act 1985

12.1. Budget management papers

12.2. Service PI returns including unit cost data

12.3. Council Plan

12.4. Business Plans

13. Background

13.1 This report covers the regular monthly report for Period 3, June and also the report for Quarter 1 2009. It details the Council's performance against agreed targets for 2009/10. Financial and performance information is based on the financial monitoring reports prepared for the budget and performance review meetings for period 3 although in terms of the projections the latest information up to the end of July is taken into account.

13.2 Appendix 1 details performance against monthly reported indicators all linked to the Council's priorities:

- A Greener Haringey
- A Better Haringey
- A Thriving Haringey
- A Caring Haringey
- Driving change, improving quality


13.3 Appendix 2 shows the aggregate projected positions for revenue and capital, proposed budget changes (virements) for approval in accordance with financial regulations, and the Red, Amber Green (RAG) status of planned savings and planned investments.

13.4 Appendix 3 shows in more detail indicators where targets are not being met.


- 13.5 A significant number of the new national indicators lend themselves to quarterly or annual monitoring rather than monthly. These will be included in the quarterly reports throughout the year. Appendix 4 shows the latest update on the National Indicator (NI) set.

14. Use of Traffic Lights

- 14.1 Progress on performance indicators continues to be tracked on a monthly/quarterly and year to date position against the 2009/10 targets using a traffic light (RAG) annotation and grouped by council priority.
- 14.2 Appendix 1 is a summary of Performance Indicators (PIs) showing the monthly and year to date position for 2009/10 including some comparative information and the RAG status against target where:

 = Green: Target achieved / performance better than planned

 =Amber: Just below target (typically a 5% tolerance)

 = Red: Target not achieved / below expectation

 = Unable to calculate status – either missing data or target not set.

15. Performance Highlights

- 15.1 The following are performance highlights under the Council's priorities from Appendix 1.

Priority 1. A Greener Haringey

- 15.2 **NI 192: Percentage of household waste sent for reuse, recycling and composting.** This indicator is also included in the Council's 2007-2010 Local Area Agreement (LAA) as a stretch target. Performance for June is 24.8%; this is below the 2009/10 stretch target of 32%. The total amount (tonnage) of waste recycled has continued to increase through 2008/09 and into 2009/10. A number of factors (some external) have contributed and continue to adversely affect reported recycling performance, including:

- a reduction in the North London Waste Authority (NLWA) tonnage recycling reclaimed.
- a change in methodology for apportioning household and non-household waste
- the application of a recycled materials contamination rate of 9% compared to 3% in previous years and

- 15.3 A detailed Recycling Action Plan is in place to increase the level of recycling. It shows the schedule for agreed actions including a targeted campaign to increase participation in specific wards where participation is low. The main actions are:

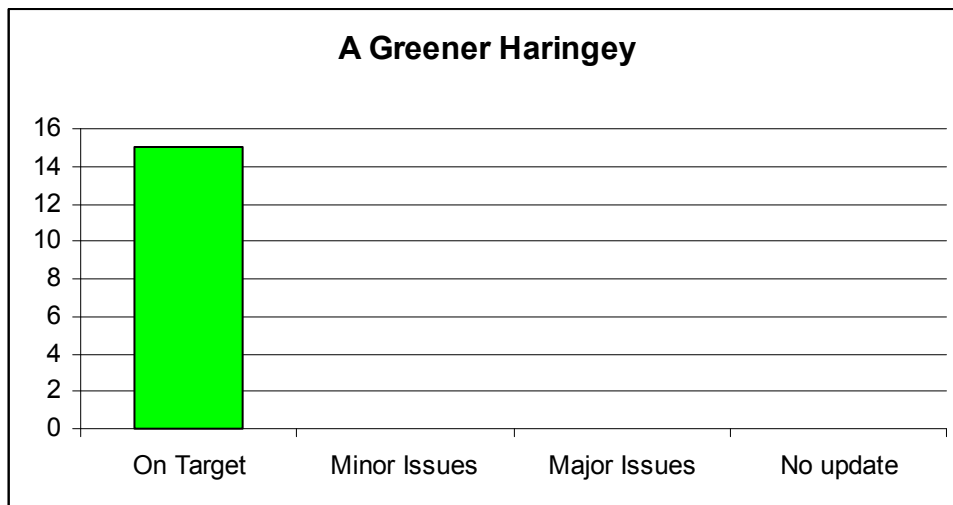
- Extending mixed recycling services to flats above shops, all remaining private blocks of flats and the remaining kerbside collection households;
- Developing and implementing street cleansing recycling;
- Introducing recycle litter bins on to zone 1 streets and town centres;
- Engaging with local businesses through a 'business recycling campaign'.

15.4 Despite the range of actions taken it is unlikely that the 32% target will be achieved in 2009/10 for the reasons outlined above.

15.5 Local monitoring of street and environmental cleanliness shows good performance in all areas including litter. In the year to June only 3% of land was noted with significant deposits of litter, detritus 13.3%, graffiti 2.3% and fly posting 1.2%; all are exceeding 2009/10 targets. A report from ENCAMS is received every four months which details findings from their independent inspections of our streets. This report is expected to confirm the improvement in this area and should be available by early September.

Council Plan update:

15.6 All Council Plan actions under the Greener Haringey priority are reported as being on target to the end of Quarter 1.



15.7 Key Achievements

- Walk to Work week in May and Bike week in June 2009 held to promote sustainable transport
- Green Fair held on Ducketts Common on 13th June 2009 which promoted good environmental practice, recycling, and waste minimisation and hosted the annual Better Haringey awards.
- Activities in the Green Libraries Programme have been completed: St Ann's Library garden planted up by Groundward Gardening Club. Highgate Community Garden established and events taking place such as Gardener's Question time at Alexandra Park and Muswell Hill

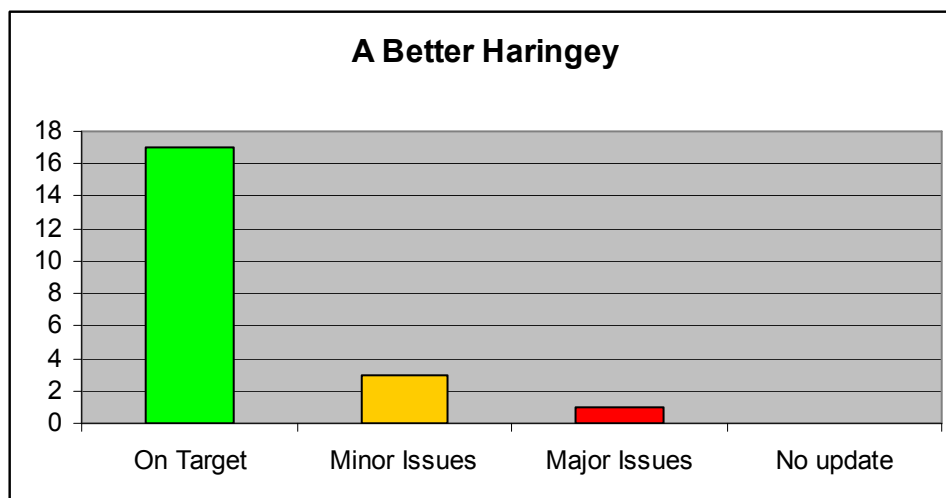
- Enhanced recycling bins to segregate waste have been further rolled out in Council office buildings.
- Funding has been secured through the sustainable investment fund for two years, to introduce improved control systems as well as boiler replacement and upgrade projects to contribute to reducing CO2 emissions in Council buildings

Priority 2. A Better Haringey: Cleaner, Greener and Safer

- 15.8 **NI 28: Knife crime.** In the financial year to June 2009, knife crime has increased when compared with the same period last year. There were 155 incidents of knife crime against a target of 110 in the first quarter.
- 15.9 **NI 15: Violent crime.** There have been 129 violent crimes in the year to June against a target of 100. The Partnership is aware of issues that have led to the recent increase in recorded violent crime and multi-agency action is underway. The business intelligence unit and the community safety team have carried out further analysis of the 129 incidents to identify the proportion that include the actual use of a weapon.
- 15.10 **NI59: The percentage of initial assessments for children's social care carried out within the timescale.** Performance has dropped to 11.9% in June from 25% in April, although the number of assessments completed in June (159) was much higher than April (104). In addition to the 19 assessments carried out in time, 16 assessments were completed just outside the timescale. There continues to be a high volume of cases referred to the service - 50% more than the previous two years- and this together with continued difficulties recruiting suitably qualified staff has impacted on performance. The service is working with the Police to construct a more integrated approach to referrals and a document setting out thresholds and criteria to clarify the circumstances in which a child should be referred for assessment has been drawn up.

Council Plan Update:

- 15.11 Most Council Plan activities under the Better Haringey priority are reported as on target, with only one major issue reported.



15.12 Key Achievements

- 11 out of 12 Green Flag submissions for the borough's parks have been successful in 2009
- 30 'rogue' traders across a range of environmental departments have been identified for enforcement action and a programme is being developed to address compliance issues.
- A triage system to divert children and young people from the criminal justice system is underway and being overseen by the Youth Offending Service Prevention Team. Two workers have been recruited
- Cabinet approval for the Muswell Hill Playing Fields masterplan was received in April. Further consultation has taken place with children and young people via a road show on site, a questionnaire with Fortismere School and meetings being planned for Coldfall Primary. Visitor survey underway to be completed end July. Detailed design of play element to support Planning application which is due for submission 19th July.

15.13 Issues

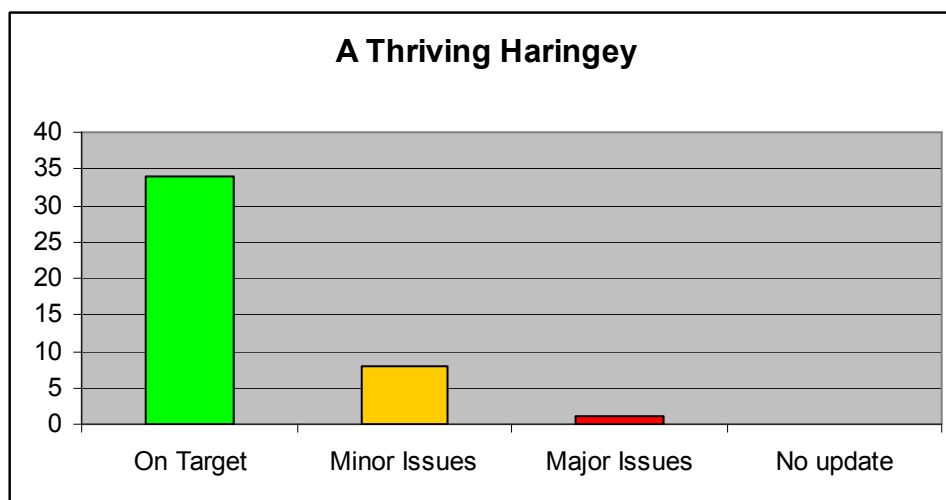
- Develop Burial Provision - Enfield Crematorium. Completion will be now be March 2011 with no construction due until July 2010, however, consultants fees will be incurred from June 2009. Activity has started with a Topographical survey having been commissioned
- Works on the Markfield restoration project are due for completion this summer. The official launch of the new facilities will take place on September 13th. There are some outstanding budgetary issues that are currently being dealt with and therefore some additional risk items in terms of spend at this stage.
- Significant investment is required to meet targets on alcohol related hospital admissions. £100,000 funding has been secured from the Area Based Grant and £60,000 from the Primary Care Trust and an action plan developed to ensure the target is met.

Priority 3. A Thriving Haringey

- 15.14 **NI 117: % of 16 to 18 year olds who are not in education, employment or training (NEET).** The number of young people not in education, training or employment in June is 266 (NEET) or 7.5% of the cohort. Performance for the same month last year was 8.8%. Evidence for the last nine months shows that the NEET level has stabilised at a level below the 2010 target.
- 15.15 The proportion of 'Not knowns' as at June is 3.9%. This is significantly below last June's at 10.2% and the rolling year target of 9.9%. It is a condition of our Local Area Agreement for this stretch target, that the 'Not knowns' do not exceed 9.9%.
- 15.16 **Libraries** are continuing to be busy with the equivalent of 9.3 visits per resident each year in the year to June against a target of 9.0. The cost of each visit is £2.78 against a target of £2.80
- 15.17 **Active card membership and sports and leisure centre usage.** Active card membership stands at 16,183. The number of visits to our sports and leisure centres- 373,550 visits in the year to June 2009. Both are ahead of the 2009-10 targets.

Council Plan update:

- 15.18 Most Council Plan activities under the Thriving Haringey priority are reported as on target, with only one major issue reported.



15.19 Key Achievements:

- Together For Disabled Children on behalf of Department for Children Schools and Families (DCSF) has agreed the strategic plan for delivery of the Aiming High for disabled children initiative. Funding allocations have been made and milestones have all been met.

- School improvement programmes and use of data to inform interventions both rated 'good' by National Strategies monitoring. Support programme for schools causing concern rated as 'very good'.
- The Hariaactive 'Make a Change' programme designed to increase the numbers of residents and Haringey staff engaging in physical activity was formally launched 27th June
- Free Swimming for Over 60's and 16's and under was successfully launched on April 1st. At the end of June over 10,000 people were registered on the scheme.
- First Natural Play Site opened at Paignton Park under 'Playbuilder' scheme.
- Work on Coombes Croft Library has started. The library has relocated to accommodation provided free of charge by Tottenham Hotspur.
- Well4Work health checks have started and are fully booked under the Libraries for Health programme.
- The North London Arts Map has been completed and will be ready for circulation in the first week of July.

15.20 Issues:

- Completion of children centre phase 3 developments: A revision has been made to the location of the new main site which will require further consultation. Project plans are being amended to reflect this and bring delivery back on profile. This programme should be back at Amber status by next quarter.
- Delivery of major sites such as Tottenham Hale and Haringey Heartlands is reported as slow due to the economic climate

Priority 4. A Caring Haringey

15.21 **NI 135: % of carers receiving needs assessment or review and a specific carer's service, or advice and information.** This indicator provides a measure of engagement with and support to carers. Of the 5253 adults receiving a community based service, 402 or 7.7% are recorded as carers who have received a needs assessment or review and a specific carer's service or advice and information. This performance is currently exceeding the profiled target for June and should put us on track to achieve the 19.2% LAA target by the end of the year.

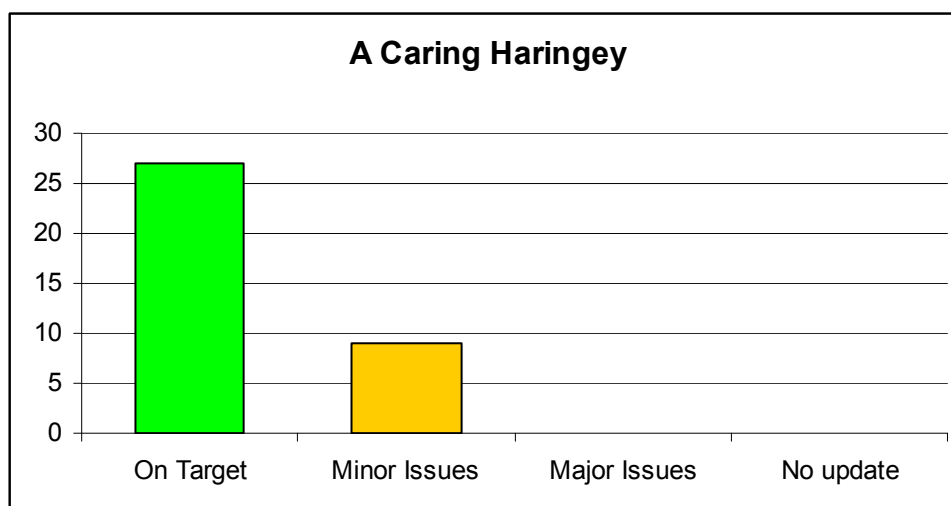
15.22 The Adults Carers Strategy sets out a series of initiatives and some commitments to help improve the lives of carers. A Scrutiny review into support to carers has also been commissioned for this year. The review is currently being scoped. The findings and recommendations from the review will be updated and reported on at the conclusion of the review.

15.23 **NI 131: Delayed transfers of care.** Delayed transfers of care from hospital is 14.9 per hundred thousand population for June 2009 having reduced from 16.1 in May 2009. Although this figure remains comparatively high and above the target of 9, the trend is one of improvement. Analysis of all delayed transfers has shown that 64% of delays this year are attributable to Health. The service is

working actively with NHS partners to further reduce delays and move closer to our joint target which will bring Haringey into line with its comparator boroughs.

15.24 Council Plan updates:

Most Council Plan activities under the Caring Haringey priority are on target, with no major issues reported.



15.25 Key Achievements

- The Joint Area Review Action Plan is being refreshed to take account of the April submission to Ofsted, Laming 2 Report, 2 SCRs and the recent inspection (June 2009) findings and priority actions.
- An Adults Quality Assessment Framework is now in place which includes a safeguarding component.
- Commissioning Framework for personalisation to develop a market that can respond flexibly to individual users support plans outcomes: signed off by Transforming Social Care Board in May 2009.
- Self Directed Pathway for all Younger Adults with Physical Disabilities went live on 1st July 2009.
- £15,000 of small grant funding has been secured through a bid to the Communities and Local Government (CLG) to set up and launch a rent deposit scheme for non-priority homeless people

15.26 Issues

- A review of the current Preferred Partnership arrangements to maximise the development of affordable housing has been delayed by the need to consult Council colleagues more widely. External consultation with Registered Social Landlords to commence shortly.

Priority 5. Driving change, improving quality

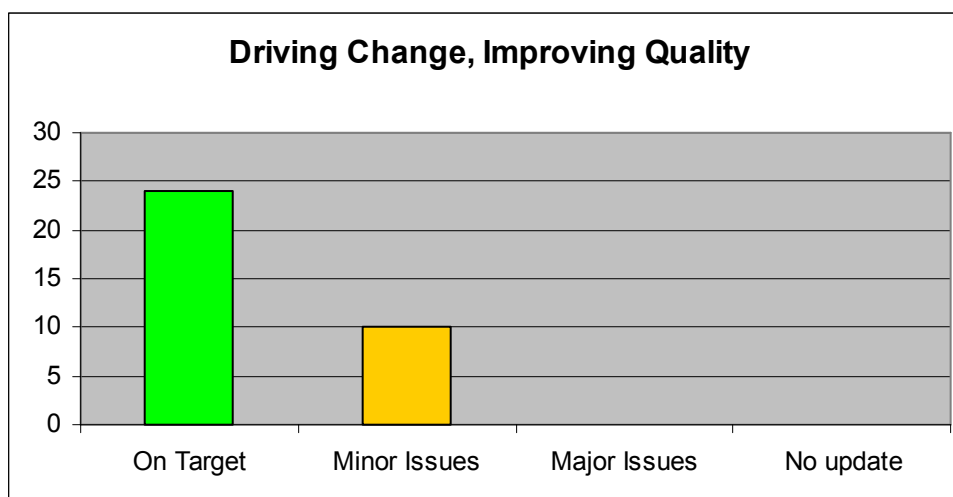
- 15.27 **Working days lost to sickness.** The number of working days lost to sickness is 8.74 in the rolling year to June against a target of 8.5 days for 2009/10.
- 15.28 **NI157a/b&c: Processing of planning applications.** The processing of minor and other planning applications (b&c) are on target but processing of major planning applications (a) is not. The target is for 60% of major applications to be determined in 13 weeks. There was one major application in June which missed the target due to a delay in signing the Section 106 agreement.
- 15.29 **BV 212: Average relet times for local authority dwellings let in the financial year (calendar days).** Performance has improved to a provisional 31.6 days in June against a 2009/10 target of 31 days. Performance in the year to date at 38.2 days remains above target. Following an independent review of Haringey's Voids processes, a project plan was produced and is now being implemented and new streamlined processes are expected to deliver further improvements by the end of December.
- 15.30 **NI 181: Time taken to process Housing Benefit/Council Tax Benefit new claims and change events (days).** The average time taken to process new benefits claims and change events reduced to 26.7 days in June but remains above the combined 17 day target set for 2009/10. The increase in housing and council tax benefit caseload since the recession began has severely impacted on processing times, a trend that has been seen across London. Alterations to the processing team structure and additional resources (approved by Cabinet in July) directed through the procurement and remote processing services have begun to reduce processing times. Days taken to pay new claims have come down from 43 days to 30 days at the end of June (below the individual target of 32 days). Once the backlog in relation to change of circumstances to claims has been cleared, performance on this indicator should be back on target on a monthly basis and this is predicted to be around August.
- 15.31 **Call Centre calls answered.** The Council introduced a new number for most council services in April 2009 and an increase in call volumes was encountered which has impacted on performance in recent months. However, in June performance has improved with 82% of calls presented to the call centre answered against a target of 90% and 50% of calls answered in 30 seconds against a target of 70%.
- 15.32 **NI 14 Reducing avoidable contact and minimising the proportion of customer contact that is of low or no value to the customer.** Avoidable contact for June was calculated at 22.2% against a target of 16%. It is calculated in aggregate across specified service channels across selected key service areas recorded on the Council's Customer Relationship Manager (CRM). The percentage of *Avoidable* contact is calculated by dividing the number of customer contacts that are assessed as avoidable (e.g. unnecessary clarification by the customer, poor signposting or call transfer to council services, repeat contact, customers progress chasing or repeat contact after

premature closure of a previous contact) divided by the total number of customer contacts within the relevant services.

- 15.33 The key areas driving avoidable contact are Parking Penalty Charge Notice related enquiries, progress chasing for New Claims/ Change of Circumstances and payment queries for Housing and Council Tax benefit. Actions in place to address these are Benefits and Local taxation undertaking focused work to reduce their backlog and Customer Services working closely with Parking to identify quality issues causing unnecessary contact.

Council Plan update:

- 15.34 Most Council Plan activities under the Driving Change, Improving Quality priority are reported as on target, with no major issues reported.



15.35 Key Achievements

- The Community Engagement Framework was adopted by the Haringey Strategic Partnership (HSP) and Cabinet in April. A draft delivery plan is currently being developed by the multi agency steering group which will be discussed at HSP in October.
- All key actions to enhance Treasury Management (TMSS) procedures. are in place and on target. 2009/10 TMSS has had a significant impact on the dispersion of the Council's invested balances following the Icelandic crisis. New security indicator of credit risk is on target which means that investments have a low counterparty risk. Investment returns are 0.8% above target.
- Haringey Strategic Partnership (HSP) governance report and development plan agreed June 2009. Partnership Learning and Development board established and meeting regularly. Inter-partnership Senior Managers Forum took place May 2009.
- A Talent management approach has been agreed by CEMB. Staff secondments and project placements are now advertised on Harinet.

- Council wide change and improvement network proposals agreed with CEMB May 2009. Innovation and Improvement week held July 13-18.

15.36 Issues

- Implementation of the equal pay rollout has been delayed but it is anticipated that will get back on track with some additional resources.

16. Finance

- 16.1 The overall revenue budget monitoring, based on the June position, shows a forecast gross spend of £4m above budget, which can be partially off set by a £1m contribution from the general contingency, as shown in Appendix 2, resulting in a net forecast of £3m above budget. There is a projected increase in costs of £1m in Children and Young People Services in relation to additional looked after children. The position will be closely monitored during the remainder of the financial year to confirm whether the contingency will need to be fully applied.
- 16.2 There are also some budget pressures detailed below that services are seeking to contain within the approved budget limit.
- 16.3 In Adults, Culture and Community Services the projected overspend remains at £0.5m as reported last month. This largely relates to Older People's Services and Mental Health care purchasing where client numbers and average unit costs have increased. There are other cost pressures in Adult Social Care and Recreation that are being managed within the overall budget position with the Director introducing actions to reduce spend wherever possible. These will be closely monitored as the year progresses.
- 16.4 In Children and Young People's Service there is a projected overspend of £3m. This relates to the looked after children (LAC) placement budget. Although additional resources were provided for this area in the 2009/10 budget there are still significant pressures as a result of increased number of children being placed in care and increased care unit costs.
- 16.5 The Director has identified a number of actions which target specific issues associated with reducing expenditure on LAC. These actions have been focussed on three discrete areas: routes into care, placement costs and routes out of care.
- 16.6 In respect of routes into care these actions include:
- reviewing the availability of intensive and effective earlier interventions to support parents;
 - actions to review the use of police protection as a route into care where Haringey has one of the highest incidences of this in the country;
 - targeting work to prevent teenagers becoming looked after, recognising that this age group is the largest group to become looked after.

- 16.7 Secondly, action has been targeted at reducing the cost of existing and future placement costs including expanding the availability of in-house foster carers, reviewing the role played by the in-house residential care homes, focussing commissioning decisions on those providers where best value can be obtained from bulk purchase, together with ensuring that joint funding arrangements are used in relevant cases.
- 16.8 Finally, the service is putting in place actions to ensure that placements are regularly reviewed with a focus on longer term placements and increasing the number of children moving to adoption placements, recognising the relatively low number historically adopted.
- 16.9 Clearly the impact of these actions will be spread over time and can be taken only after consideration of the effects on the welfare of the children concerned. However, the service is confident that these actions collectively will show effect during the 2009/10 year which is reflected in the service budget projections and will have a bigger impact in the full year.
- 16.10 The Council in forming its 2009/10 budget strategy recognised the need to address the issues which had been identified in Children's safeguarding by the Joint Area Review. It made available provision for an additional £4.2m which has been earmarked for the actions set out in the agreed JAR Action Plan submitted to the Government in February. This report assumes that these resources will be fully used in delivering the outcomes in the Action Plan. The Council has also recently secured additional resources from the Government which have again been targeted at improving safeguarding services for children in the borough in line with the Action Plan. If all of these combined resources are not fully required this year this may assist in reducing the overall cost pressures in CYPS as long as the future financial sustainability of the service is secure.
- 16.11 Urban Environment is currently projected to spend at budget although there are some considerable cost pressures particularly in Planning, Regeneration and Economy that the directorate are currently seeking to contain within the approved budget. These are largely as a result of income shortfalls and mitigating savings elsewhere are in the process of being identified.
- 16.12 The Housing Revenue Account is projected to achieve the budgeted surplus of £0.7m.
- 16.13 Corporate Resources are projecting an overspend of £0.5m, which mainly relates to Property Services where rent on the commercial portfolio is still falling and a shortfall of £0.750m is currently projected. Without a significant change in the short term economic position it is not likely that this income will be achieved. This projected overspend is offset by £0.250m projected underspends in other

areas within the directorate and further cost reduction actions are being investigated.

- 16.14 Policy, Performance, Partnerships & Communications (PPP&C) and People & Organisational Development (POD) are projected to spend at budget. The forecast also assumes that the target for efficiencies of the Haringey Forward programme are achieved as currently projected.
- 16.15 The Government Office for London (GOL) have confirmed that, following an assessment of all of the proposals received from partnerships across London to access the region's share of the Migration Impact Fund, the Council has been awarded £297k in 2009/10 for proposals submitted and provisionally awarded £324k in 2010/11. At this stage the 2010/11 award is not guaranteed and confirmation of funding will follow in the autumn.
- 16.16 This grant is being paid in recognition of work to manage the transitional impacts of migration on specific projects as follows:
- Turkish Speaking Key Worker - £40k funding for 09/10 and £41k in 10/11;
 - Eastern European Street Drinkers Proposal - £20k funding for 09/10;
 - Haringey & Enfield Migrant Female Sex Industry Workers Project - £60k funding for 09/10 and 10/11;
 - Tackling TB in Haringey's Somali Community - £45k funding for 09/10 and 10/11;
 - Reducing Teenage pregnancy, improving teenage sexual health and safeguarding vulnerable children and young people - £86k funding for 09/10 and 10/11;
 - Neighbourhood Liaison in St Ann's and Harringay wards - £46k funding for 09/10 and £92k in 10/11.
- 16.17 Non-service revenue (NSR) is made up mainly of capital financing and budgets for levies and contingency. This is showing an underspend to reflect the possible use of £1m of the general contingency as a contribution towards the total general fund overspend. As previously reported there is a small budget overspend relating to Alexandra Palace Park and Trust of £0.3m that the Trust has been encouraged to reduce. At the Alexandra Palace and Park Board meeting held on 30 June 2009, net savings were identified of £37k that will contribute to reducing this deficit. The Trust has been asked to ensure that discretionary and non-essential expenditure is restricted during 2009/10 to help ensure that the final position is in line with the Council's budget. The position will be carefully monitored but should be contained overall within the NSR budget.

16.18 The RAG status of savings and investments is shown in Appendix 2. Planned savings classified as red are mainly in UE where a number of savings are unlikely to be achieved and alternative proposals are being considered. Some of these are not being achieved because of the economic climate, for example in respect of planning and building control fees. The balance classified as red is in Corporate Resources and relates to commercial income in Property Services.

Treasury Management

16.19 The first detailed quarterly report on Treasury Management activities was reported to General Purposes Committee on 7 July 2009 and included a number of proposals including a recommended change to the Treasury Management Strategy, which was approved by Full Council on 20 July 2009.

16.20 Formal training for Members has been arranged for 8 September. There is also a concurrent report on the agenda providing a six month update to Cabinet following the review of treasury management arrangements earlier this year.

Capital

16.21 The aggregate capital projected position in 2009/10 is as shown in Appendix 2 and is projected to underspend by £1.9m (1%) which relates to Adults, Culture and Community Services. This projection includes the recommended re-profiling of the capital programme in CYPS including Building Schools for the Future (BSF) as set out in the concurrent report on the agenda.

16.22 Capital projects within Adult, Culture and Community Services are reporting a full year projection of £1.9m underspend this period. The main variances are the sale of land adjacent to Muswell Hill Library has been postponed until 2010/11, thus the project has been delayed (£500k underspend); whilst work continues at Wood Green Cemetery, the feasibility study of Enfield Cemetery has been delayed and tendering is likely to be completed towards the end of 2009/10 with main work to commence from 2010/11, the projected underspend on the project of £1.4m will be required in future financial years.

16.23 A number of projects to be funded from GAF round 3 are planned to commence shortly; these projects were agreed by Cabinet on 21 April 2009 and the capital programme now needs to be formally amended for these, as listed in Appendix 2. In addition, capital carry forward requests totalling approximately £0.3m from 2008/09 agreed by Cabinet at its June meeting related to a number of schemes where the Planning, Regeneration and Economy Service now advise that these funds are not needed in the current year.

16.24 A significant proportion of the 2009/10 capital programme is funded by the generation of capital receipts from the Council's disposal programme. The target level of receipts assumed for this financial year is £9.1m. However, the latest forecast of in year receipts has been revised by Corporate Property Services to £4.33m. The shortfall is mainly as a result of very difficult property market

conditions currently prevailing and impacting on valuations and hence the deferral of some disposals into later years. It is proposed that the shortfall is partly mitigated by the use of brought forward DCSF non-ring fenced capital funding of £2.283m in 2009/10 to help maintain the capital programme at existing levels. Other options, including restricting expenditure on some capital receipts funded projects, are currently being as well as assessing if there is any slippage on existing schemes that may assist in balancing resources this year. This will be kept under constant review and reported back to Members appropriately.

Virements.

- 16.25 Proposed budget changes (virements) are set out in Appendix 2 for approval in accordance with financial regulations. Explanations of the most significant changes are set out in the following paragraphs.
- 16.26 Within the Parking Service of Urban Environment, self-balancing virements of £5.048m are proposed to create additional cost and income codes. This will assist in analysing service costs (processing, enforcement, removals, CCTV, cash collection, and pay and display maintenance) and provide greater analysis and easier reconciliations of income with source data. These virements reflect a full year implementation of budget changes in 2008/09 following an external review of the service.
- 16.27 Adult, Culture and Community Services have carried out a zero based budgeting exercise into the care purchasing budgets for the four main client groups. As a result the care purchasing budgets have been revised to more accurately reflect activity and can now be monitored against unit costs, activity and income per unit within each cost centre. Further work will be undertaken to replicate this exercise for NRPF and Substance misuse.

HRA Capital

- 16.28 The currently approved capital budget for the HRA for 2009/10 is £50.006m, including £281k of carry forward requests agreed by Cabinet at its meeting on the 16th June 2009. The resources to fund the programme are as follows:

Source of Funding	£000s
Supported Capital Expenditure	6,233
Major Repairs Allowance 2009/10	12,407
Capital Receipts	1,366
Decent Homes Funding Allocation 2009/10	30,000
Total Resources	50,006

16.29 There are additional funds available for the Capital Programme as follows:

Additional Funding	£000s
Accelerated Decent Homes funding from CLG	1,500
Brought forward Major Repairs Reserve including £5m in respect of the Decent Homes Programme accelerated funding	6,558
Estimated Decent Homes Leaseholder Contributions	3,000
Reduction in Capital Receipts for Saltram Close as sale is unlikely to happen in the current year	(485)
Total Additional Funds available	10,573

16.30 Homes for Haringey have undertaken a detailed review of the capital programme and are recommending a number of virements between individual projects to reflect the increase in available funding, as detailed in the table below. It is proposed to allocate the Major Repairs Reserve to the Decent Homes Programme (£5.140m), to Mechanical and Electrical Works (£1.226m), and the balance to professional fees in respect of the enlarged Decent Homes Programme, together with a small virement of £16k .

16.31 Additional funds from the accelerated funding from the CLG, and from leaseholder contributions for works undertaken in their properties as part of the Decent Homes Programme, will both be used to support the enlarged Decent Homes Programme in 2009/10.

16.32 A budget of £1.187m is proposed for Estates Improvement across the borough. The main criteria for work will be designing out crime, creating defensible space and the removal of hazards, lighting improvements, pathways and walkways, pram shed and garage redevelopment and estate boundary fencing. Estate plans are being developed for each estate in the borough which will form the basis for future estate improvement works. The revised budget for Lift Improvements allows for the replacement of lifts that have reached the end of their useful life.

16.33 A Decent Homes Programme Board has been established to oversee its continuing implementation. The proposed revised capital programme for the Decent Homes Programme reflects the accelerated funding from the CLG from 2010/11 and additional leaseholder contributions.

16.34 The budget for Mechanical and Electrical works enables the renewal of mechanical and electrical systems and the installation of new systems where they did not previously exist. The proposed revised budget includes contractual commitments carried forward from 2008/09.

16.35 The Cabinet is asked to approve the proposed budget for HRA capital schemes as set out in the table above, together with the supporting comments.